

Appendix 2

1011 Corporate Risk Register Summary - Full List of Risks

Report Type: Risks Report
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|--|---|------------------------------|--|----|
| CP3 - Continue to improve outcomes for vulnerable adults and older people | 1011 CR A&DAAT 2 Demographic Change | Service Provision/Continuity | Risk that the level of demand from demographic trends for Adult & Community Services clients will out strip resources available. End of section 75 agreement on LD leaves SBC to bear risk of transitions and demographic demand increase. | 9 |
| CP4 - Make Southend active and alive with sport and culture | 1011 CR CULT 1 Capacity to deliver change - Low level of revenue to run services with an increasing capital and change management programmes, decreasing quality of service | Service Effectiveness | Operational | 8 |
| CP4 - Make Southend active and alive with sport and culture | 1011 CR CULT 2 Economic down turn - Credit crunch reduces public's ability to afford travel, cost etc. Reduced income, reduced performance on participation targets, reduced public health. | Financial | Strategic | 5 |
| CP4 - Make Southend active and alive with sport and culture | 1011 CR CULT 6 Failure to obtain capital funding - Reduced funds due to Olympic siphoning, greater competition. Inability to complete some capital projects. | Financial | Strategic | 12 |
| CP7 - Enable well-planned quality housing and developments that meet the needs and expectations of Southend's residents and businesses | 1011 CR H & SP 2 Reduction in Affordable homes being Built | Service Provision/Continuity | Credit crunch will lead to: reduction in number of affordable homes being built. | 8 |
| CC3 - Become a higher performing organisation | 1011 CR PI 04 Risk that VfM strategy does not reflect key issues resulting in improvements across the Council not being realised | Value for Money | Strategic | 8 |
| CP6 - Enhance the prosperity of Southend and its residents | 1011 CR PI 05 Risk that activities fail to influence response rates for the National Census resulting in an inaccurate population count | Financial | Strategic | 8 |

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| CC2 - Reduce the inequalities gap and increase the life chances of people living in Southend | 1011 CR PI 11 Risk that the Council could stall in delivering a more inclusive culture and delivering services to diverse communities resulting in reputational damage to the Council | Reputational | Strategic | 4 |
| CC2 - Reduce the inequalities gap and increase the life chances of people living in Southend | 1011 CR PI 12 Risk that the Council's Single Equality Scheme (SES) does not comply with the requirements of the Equalities Act 2010 resulting in possible legal action from the Equality and Human | Compliance | Strategic | 4 |
| CC3 - Become a higher performing organisation | 1011 CR PI 14 Sustainable Community Strategy (SCS) is not deliverable due to economic factors resulting in Southend's community needs not being met | Reputational | Strategic | 7 |
| CC3 - Become a higher performing organisation | 1011 CR PI 16 Governance arrangements for the Local Strategic Partnership are not robust enough to ensure delivery of the Local Area Agreement targets and maximisation of reward grant | Financial | Strategic | 5 |
| CC3 - Become a higher performing organisation | 1011 CR PI 19 Governance arrangements are not robust enough to ensure delivery of Corporate priorities resulting in poor external performance assessments | Compliance | Strategic | 4 |
| CP5 - Continue to improve outcomes for vulnerable children | 1011 CR02 Risk that the number of looked after children in the Borough may not be reduced | Reputational | Strategic | 4 |
| CC3 - Become a higher performing organisation | 1011 CR03 Risk of not delivering the long term Private Finance / Public Private Partnership Waste Treatment Contract | Service or Project Effectiveness | Strategic | 7 |
| CP2 - Create a well-maintained & attractive street scene, parks & open spaces | 1011 CR05 Risk that the current economic downturn will affect the income generated by services and affect the Council's ability to support external business | Reputational | Strategic | 8 |
| CP4 - Make Southend active and alive with sport and culture | | | | |
| CP6 - Enhance the prosperity of Southend and its residents | | | | |
| CC3 - Become a higher performing organisation | | | | |
| CP7 - Enable well-planned quality housing and developments that meet the needs and expectations of Southend's residents and businesses | 1011 CR06 Risk that development control improvement is not sustained thereby damaging sustainable development and regeneration | Reputational | Strategic | 9 |

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| CC3 - Become a higher performing organisation | 1011 CR07 Risk that the Council's business continuity processes are not robust enough to enable the provision of key services in an emergency | Service Provision / Continuity | Strategic | 11 |
| CC3 - Become a higher performing organisation | 1011 CR08 Human resource potential may not be fully optimised | Value for Money | Strategic | 8 |
| CC3 - Become a higher performing organisation | 1011 CR09 Failure of the council to embed its Information Management Strategy resulting in Corporate and Service Planning not being build on robust data | Service Provision / Continuity | Strategic | 8 |
| CC3 - Become a higher performing organisation | 1011 CR10 The delivery of the Capital programme may be delayed because of lack of capacity | Value for Money | Strategic | 4 |
| CC3 - Become a higher performing organisation | 1011 CR11 The delivery of the Capital Programme may be affected by a reduction in funding available from sponsoring Government departments and other external partners | Value for Money | Strategic | 4 |
| CC3 - Become a higher performing organisation | 1011 CR12 Council may not be able to deliver services with the budget allocated | Financial | Strategic | 4 |
| CC1 - Minimise our impact on the natural environment | 1011 CR15 Cliff movements - risk that landslips may occur resulting in the loss or dislocation of movement routes within the Borough | Health & Safety | Strategic | 8 |
| CC3 - Become a higher performing organisation | 1011 CR16 Risk that appropriate arrangements for the management of health and safety are not consistently in place across the Council | Reputation | Strategic | 7 |
| CP7 - Enable well-planned quality housing and developments that meet the needs and expectations of Southend's residents and businesses | 1011 CR17 Failure of strategic planning to deliver an up to date local development framework | Service/Project Effectiveness | Strategic | 8 |